



Webcast

2Q25

New growth cycle and value innovation



SMLL B3

IDIVERSA B3

IGPTWB3

IDIV B3

ISEB3



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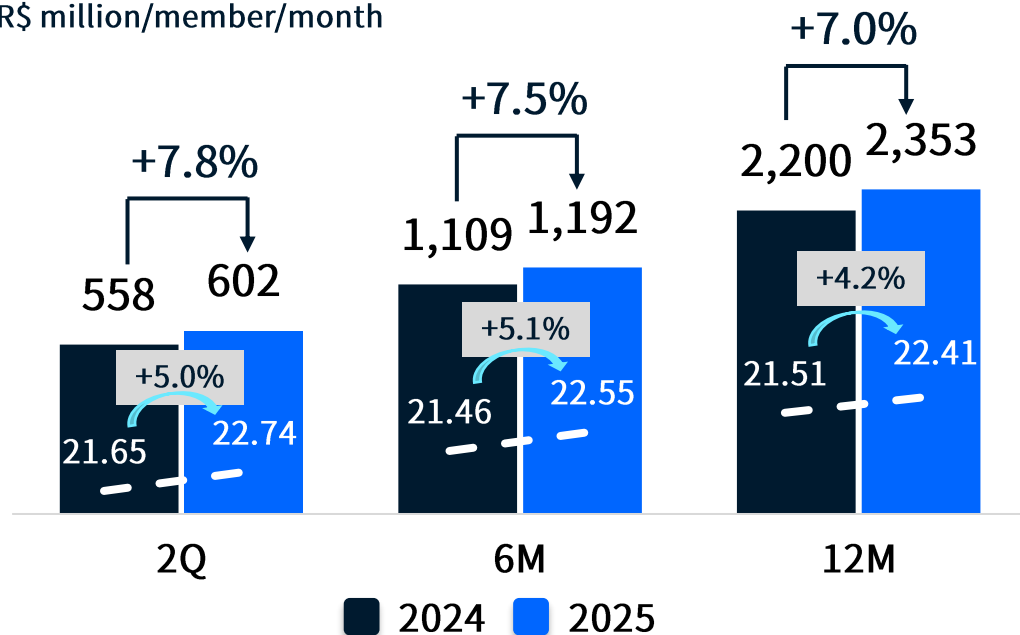
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The information contained in this presentation concerning market estimates, the Brazilian dental and healthcare industry and our participation in it as well as our position in relation to our competitors was obtained from established public sources including the ANS, the Ministry of Health (Ministério da Saúde) and other market sources. We consider these sources to be reliable, but we have not independently verified the competitive position market share production and market size market growth data and other market estimates and therefore cannot provide any assurances regarding the accuracy and completeness of the information contained therein.

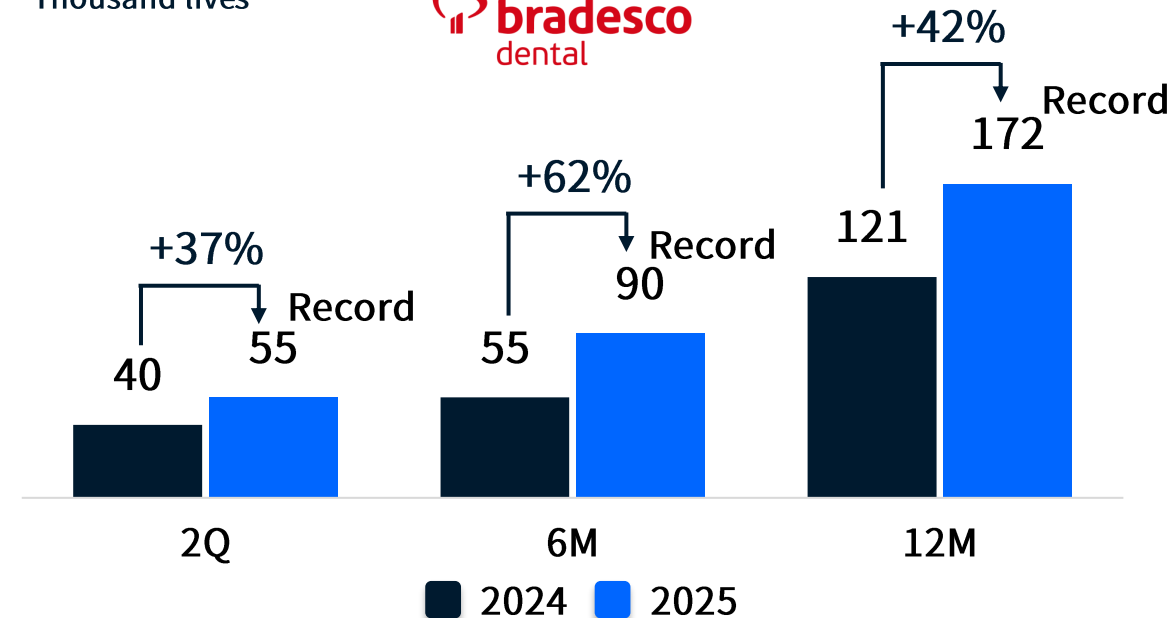
Net revenue and average ticket

R\$ million/member/month



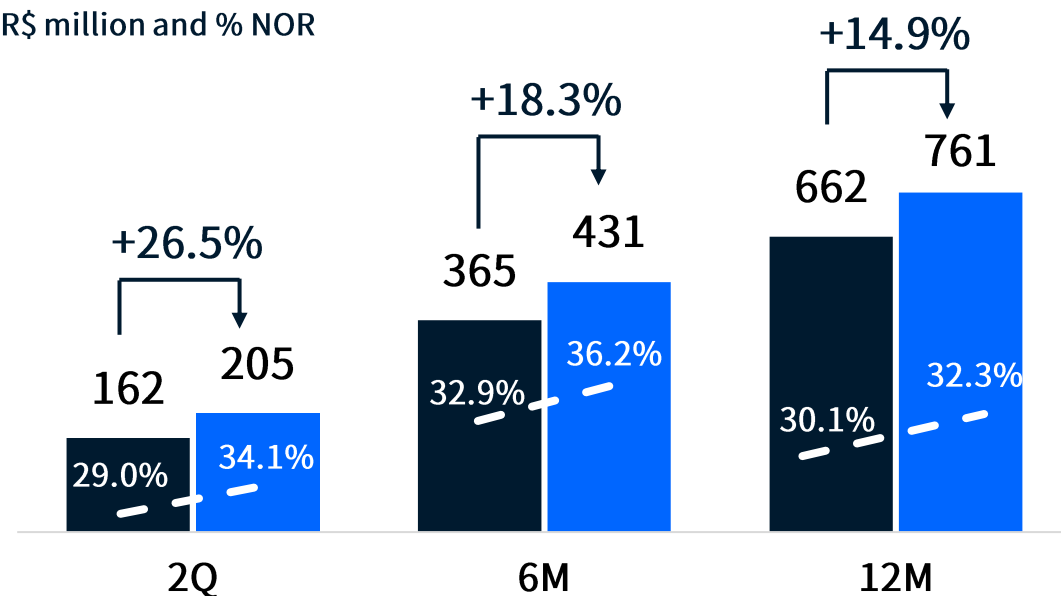
Bradesco Dental: SME net additions

Thousand lives



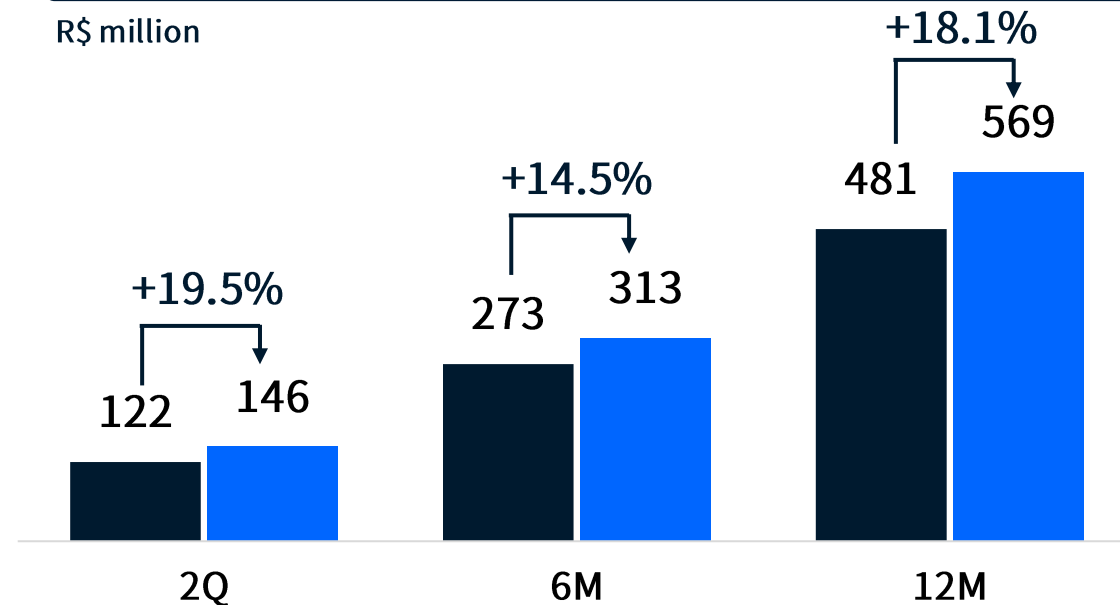
Adjusted EBITDA and EBITDA margin

R\$ million and % NOR



Recurring Net income

R\$ million



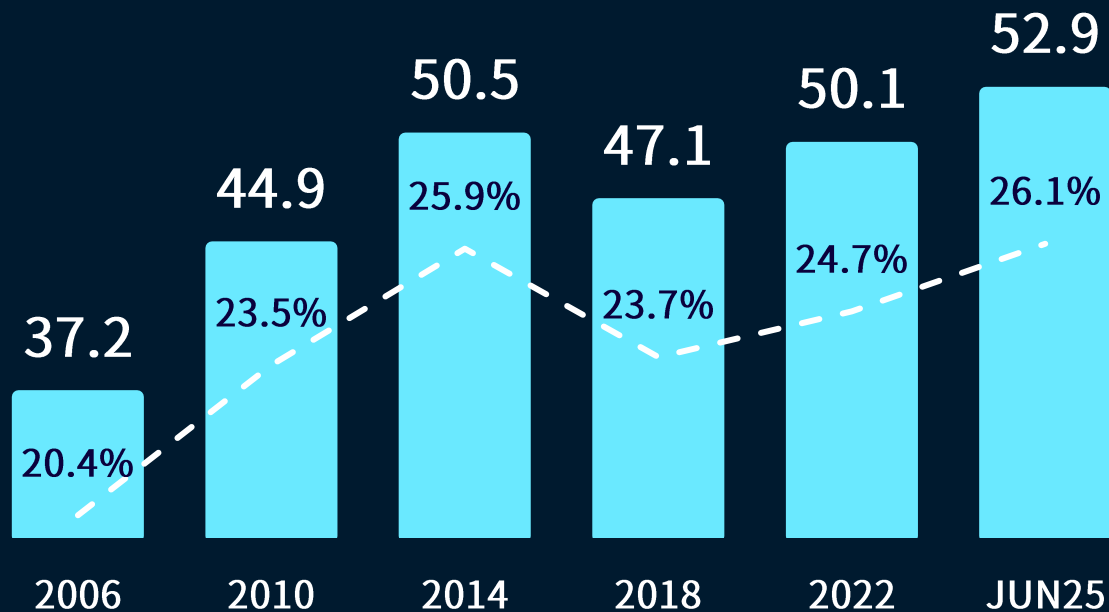


Medical and dental plans: different penetration profiles

Million members

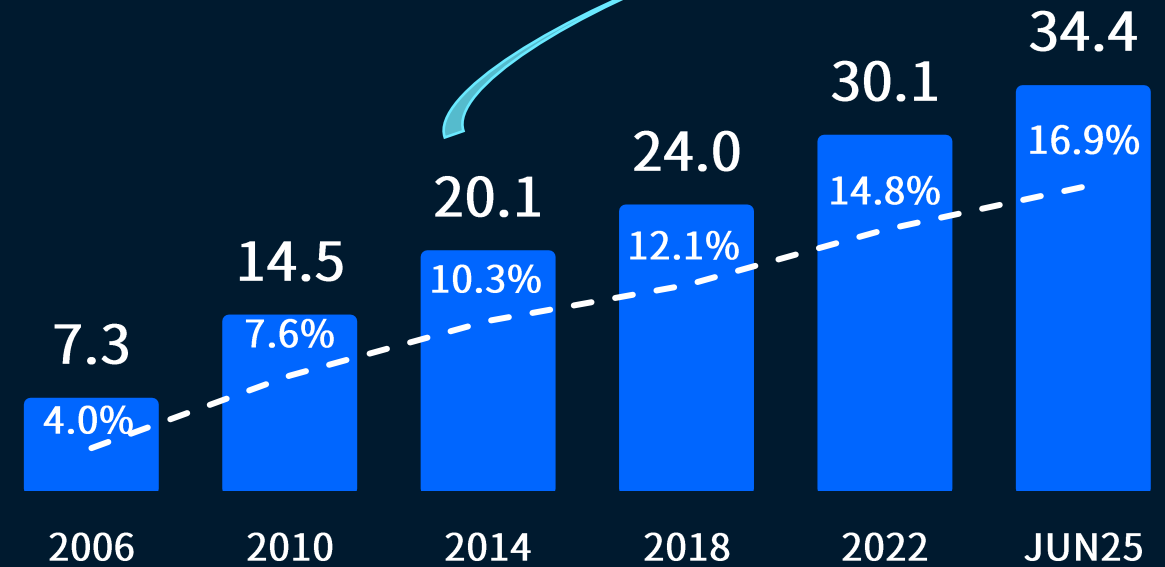
Medical plans

+2,354 thousand members



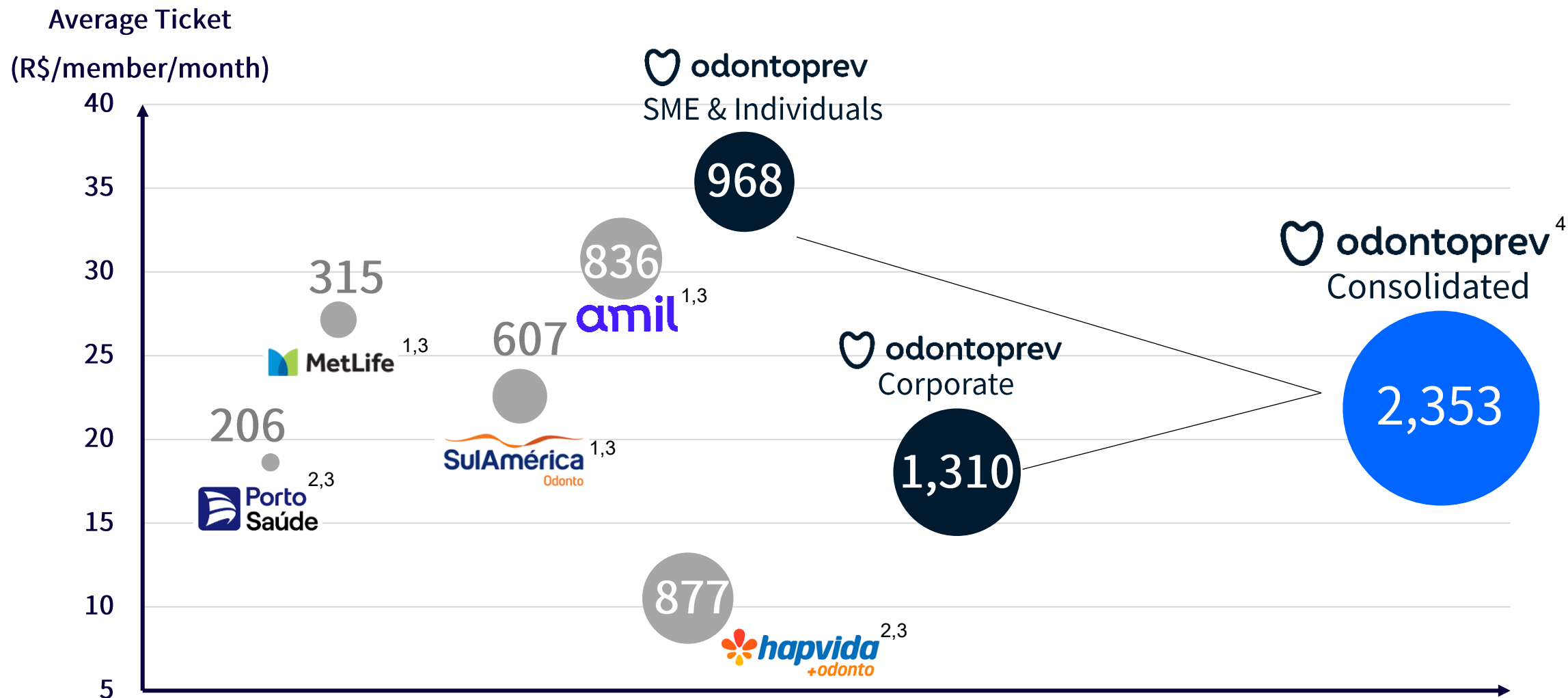
Dental plans: + 14 million members since 2014

+14,328 thousand members



— — % total brazilian population

Dental plans: net revenue and average ticket profile JUL24-JUN25

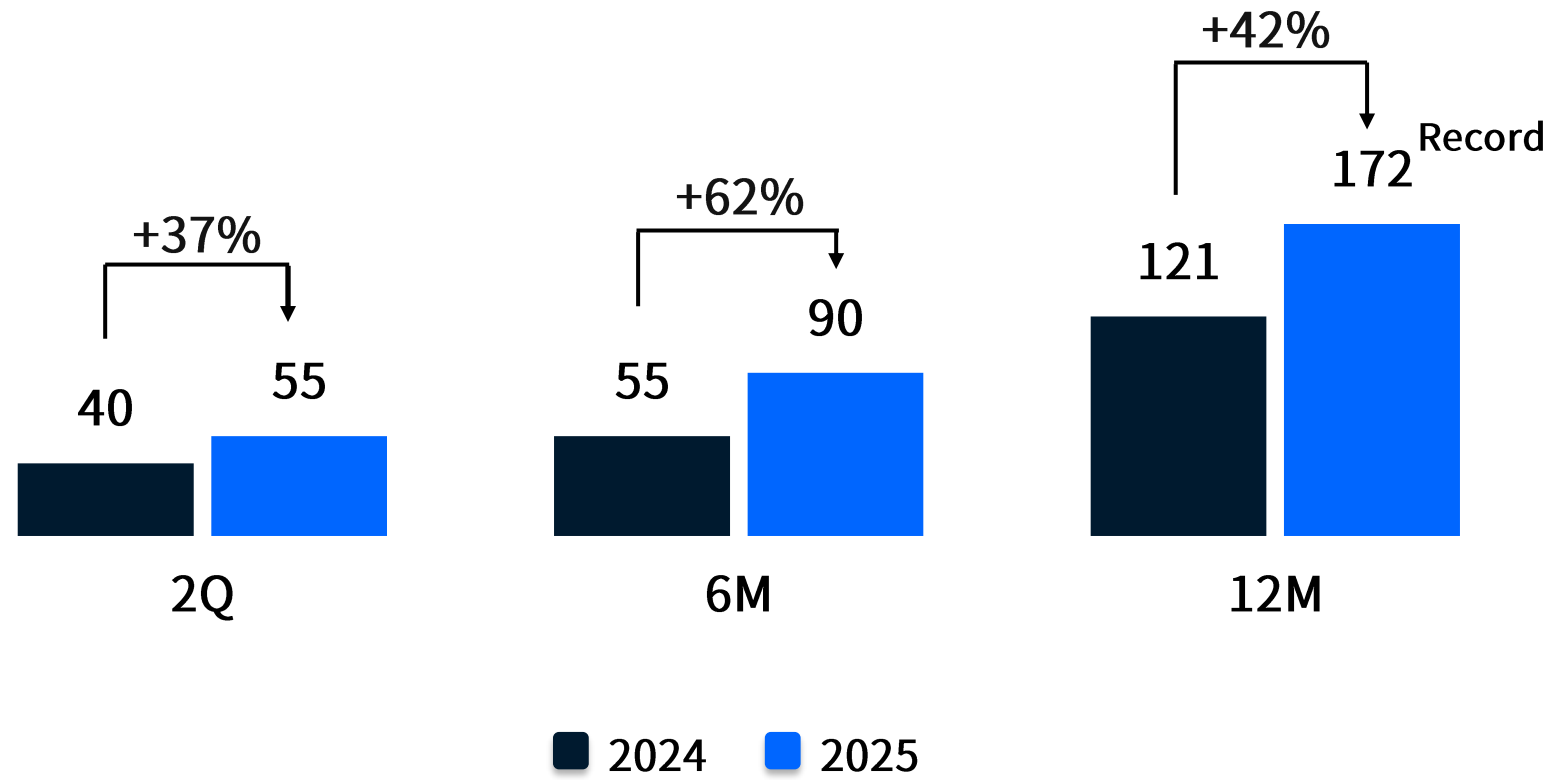


Source: Odontoprev and ANS¹

²Payments; ³APR24-MAR25; ⁴Includes R\$75 million in other revenues

SME record net additions in 2Q, 6M and 12M

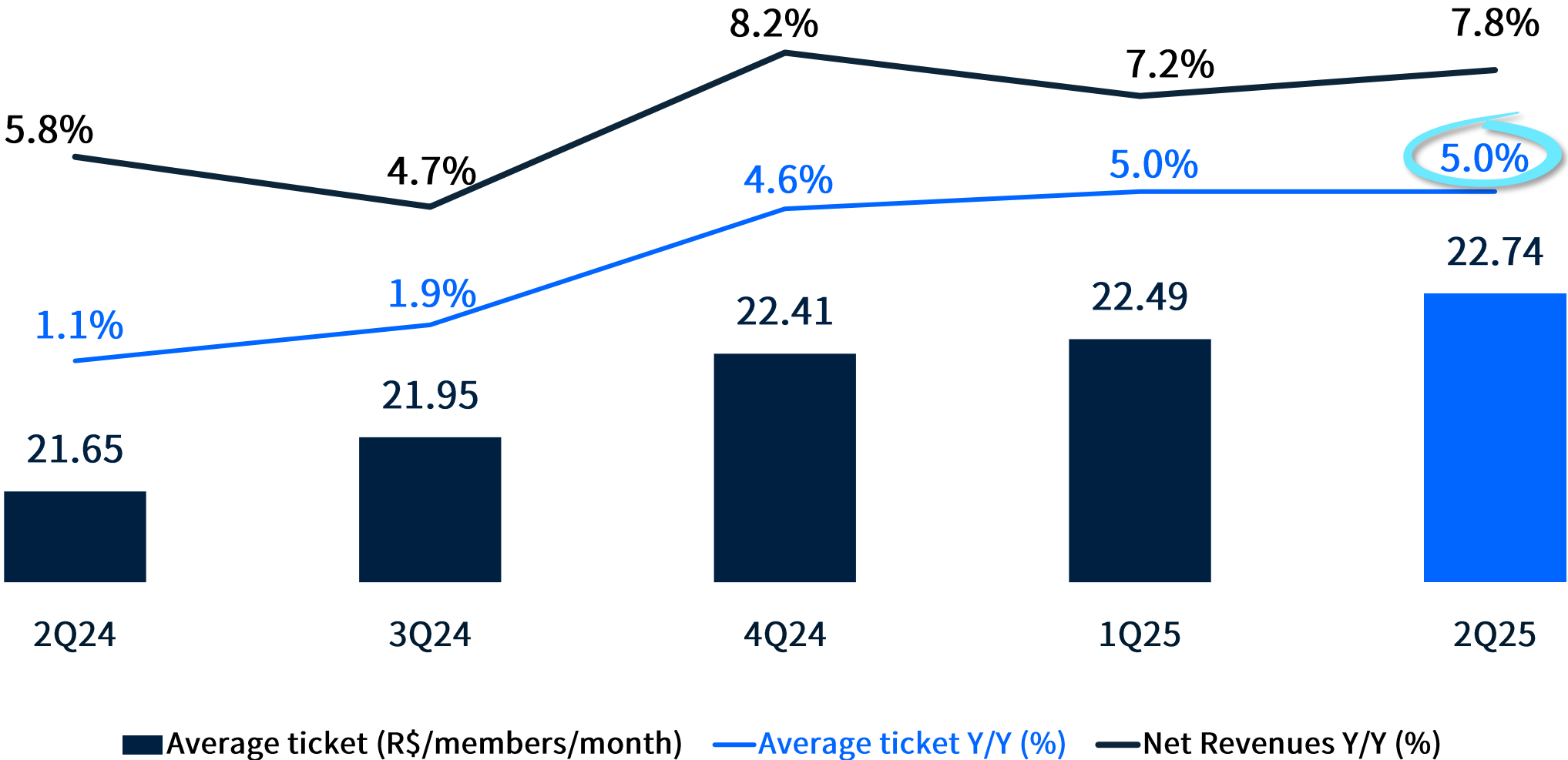
Thousand lives



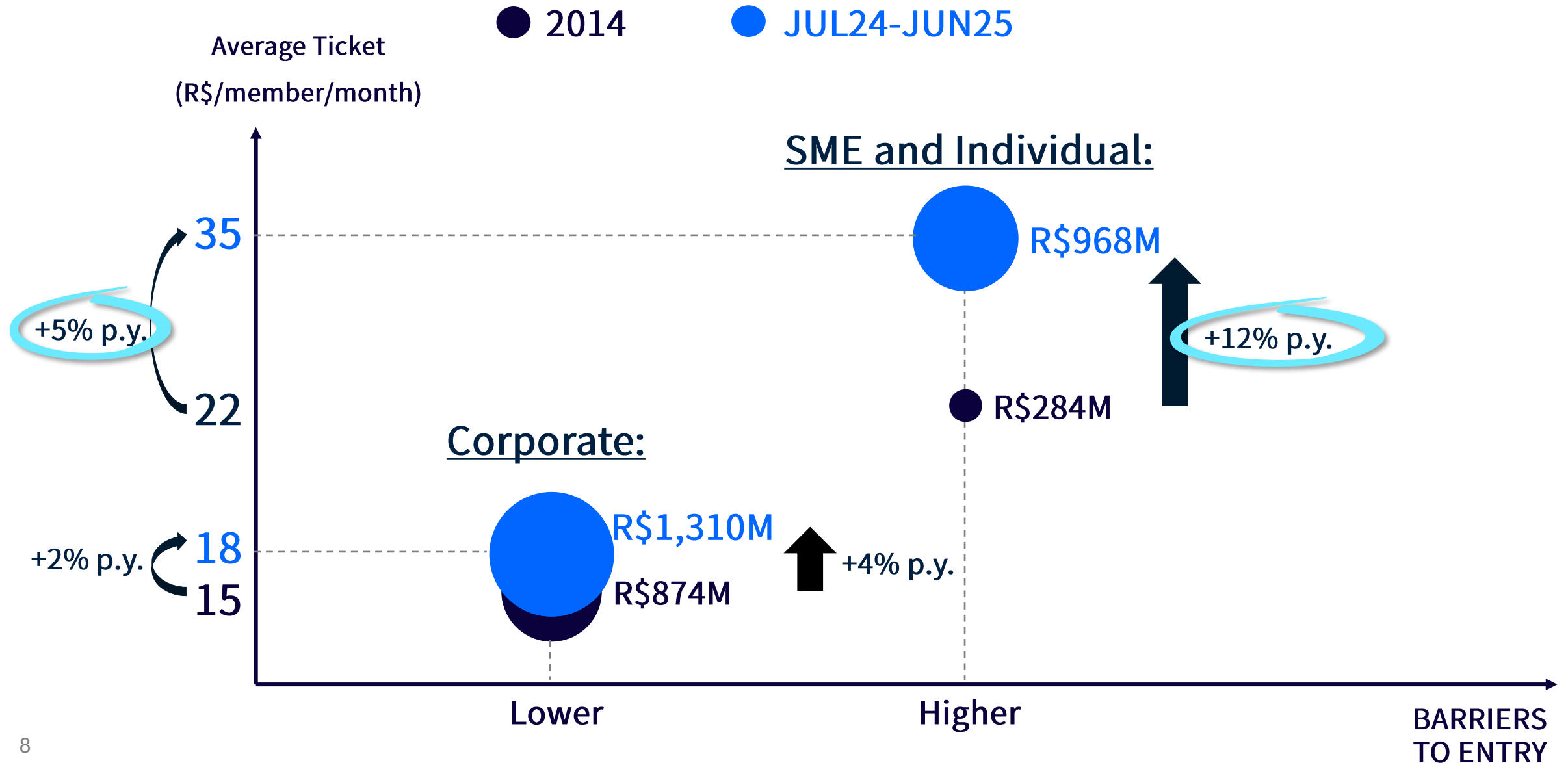
Odontoprev: Net revenue and Average ticket annual performance



%

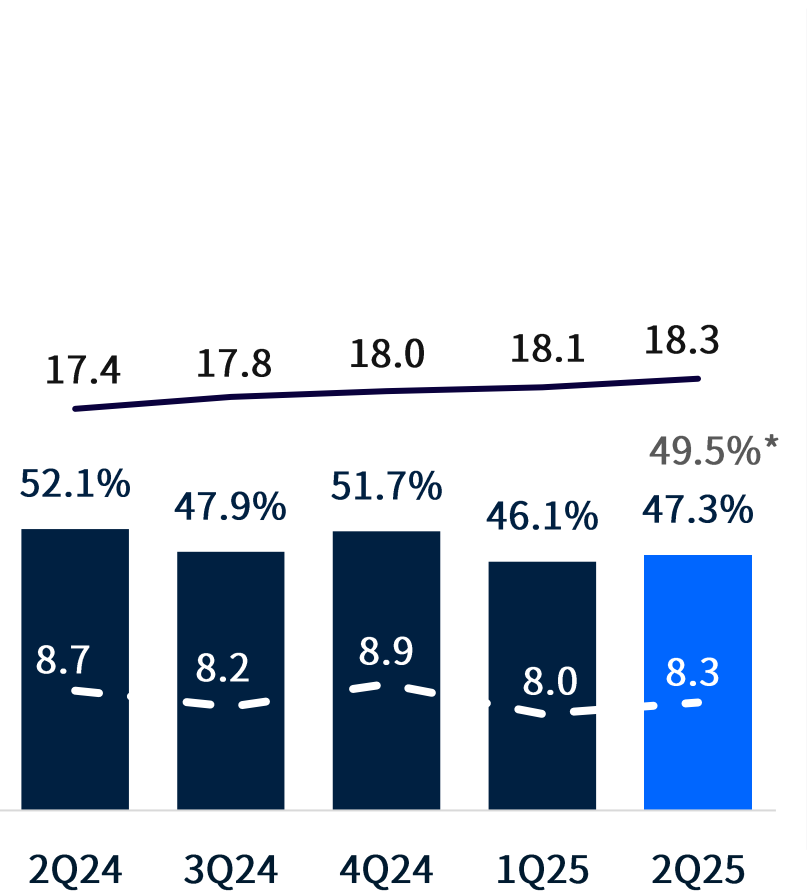


Value innovation: SME and Individual plans revenue CAGR of 12% since 2014

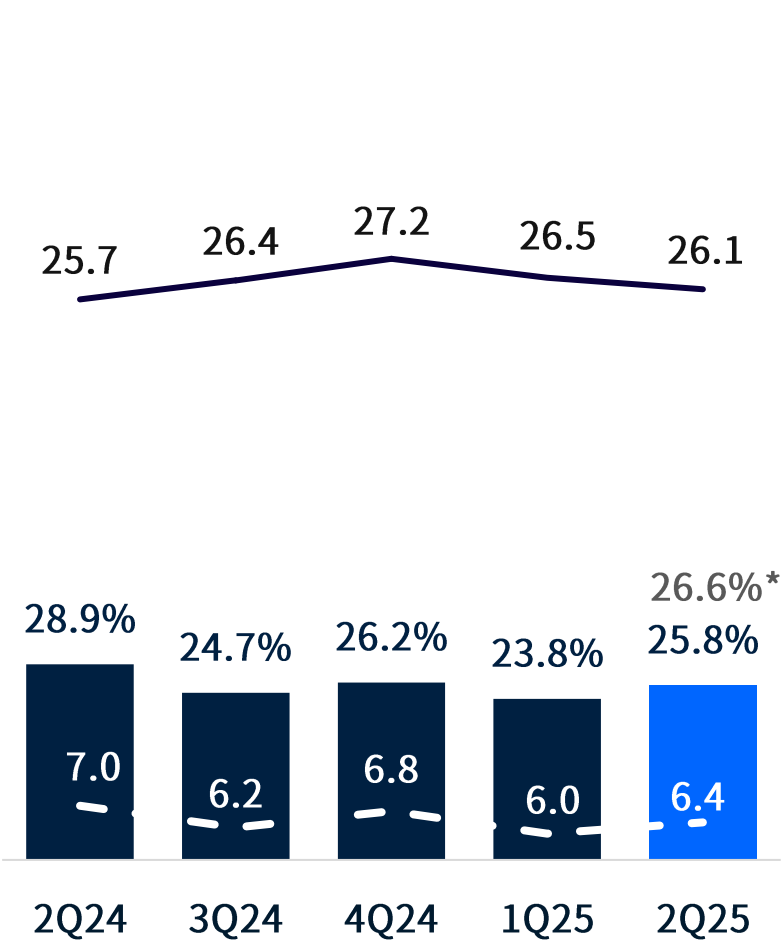


Quarterly Average ticket, Average cost of services and Dental care ratio by segment

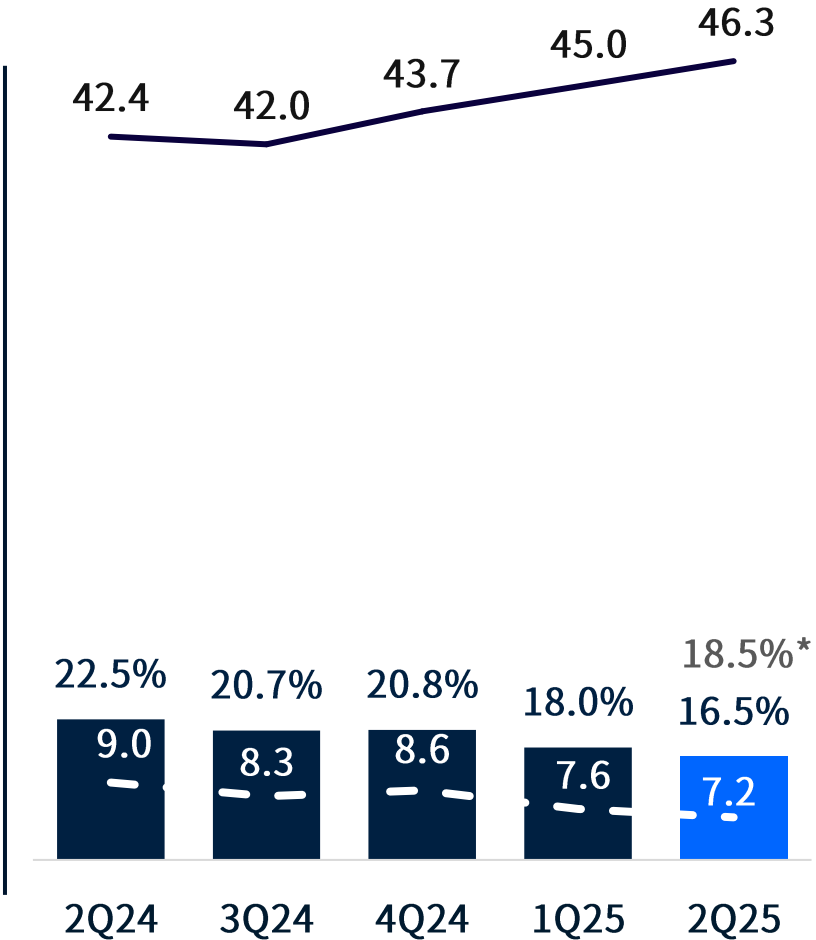
Corporate



SME



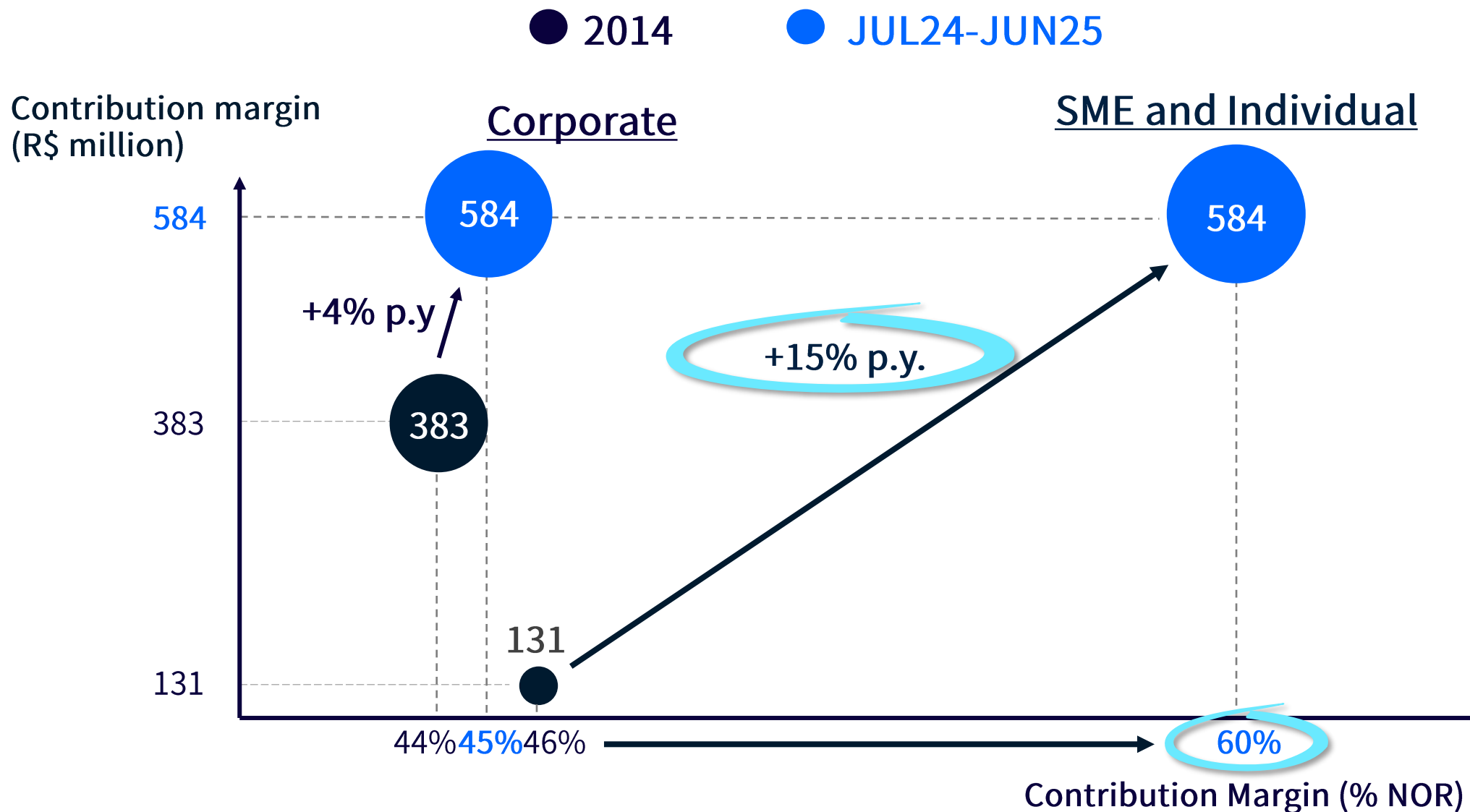
Individual Plans



— Average ticket (R\$/member/month) ■ Dental care ratio (%) - - Average cost of services (R\$/member/month)

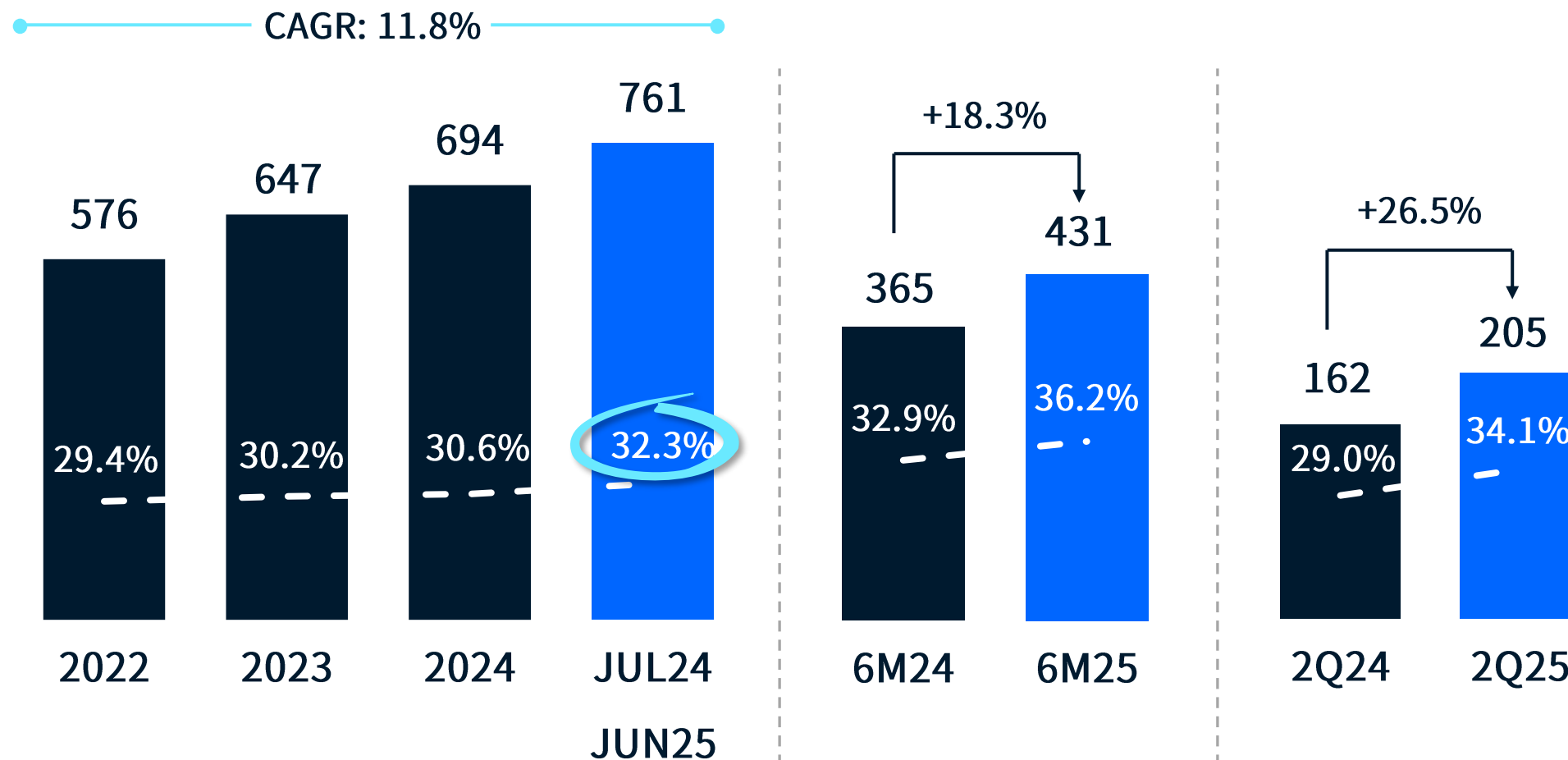
9 *Excludes technical provision reversals

Contribution margin: non-corporate plans increased the margin over the last 10 years



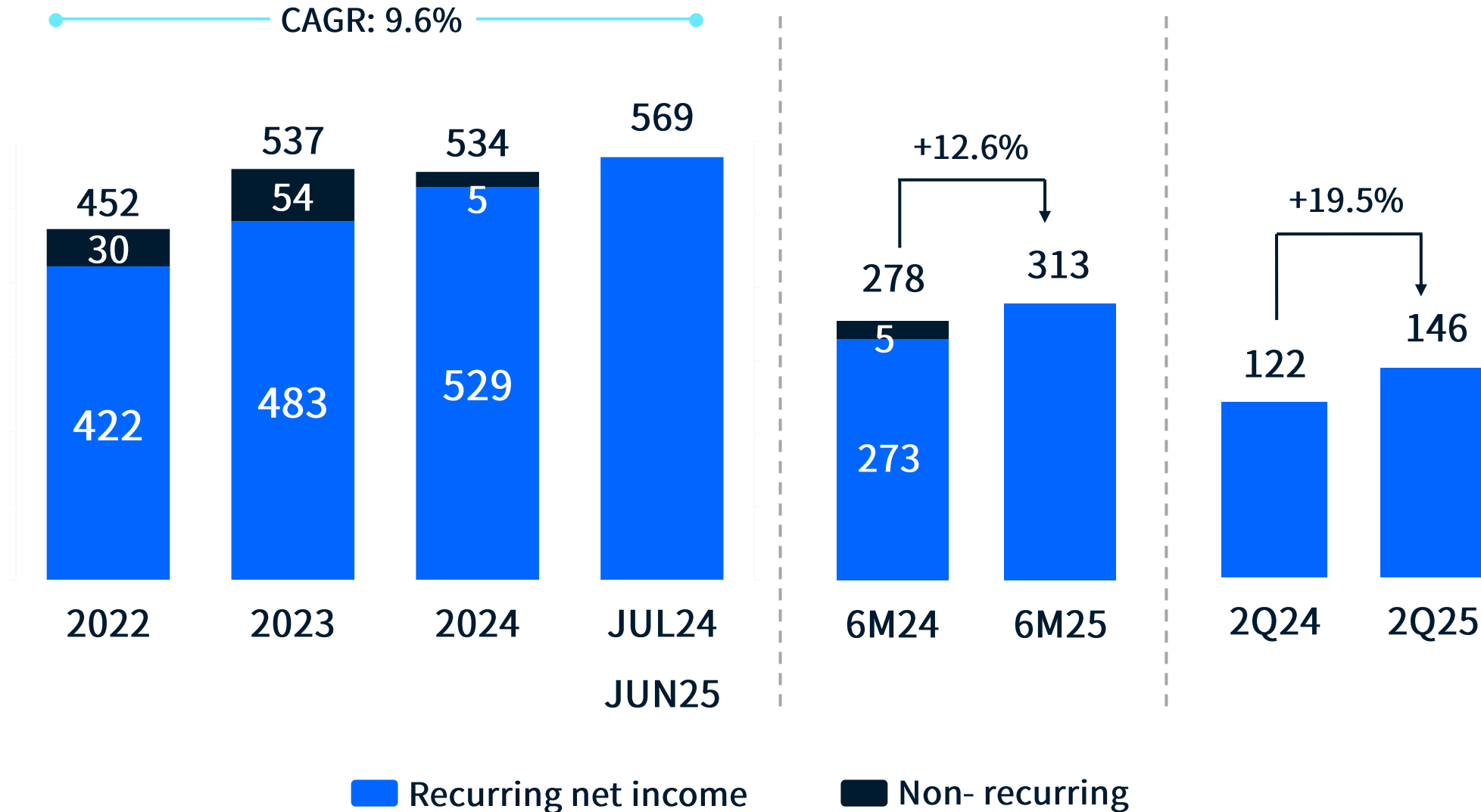
Adjusted EBITDA

R\$ million and % NOR



Net Income

R\$ million and % NOR

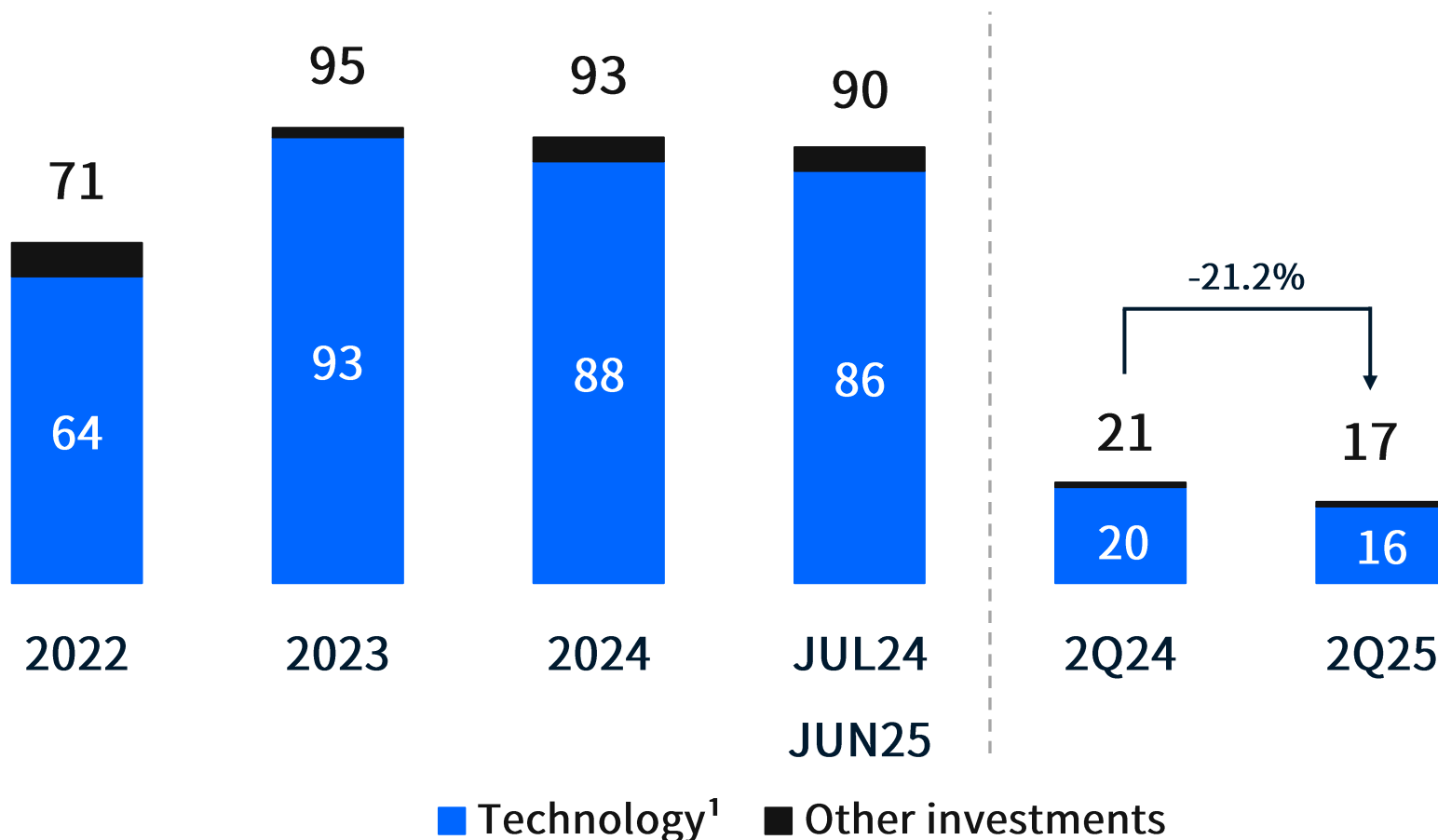


CAPEX: Technology represents the bulk of investments

R\$ million

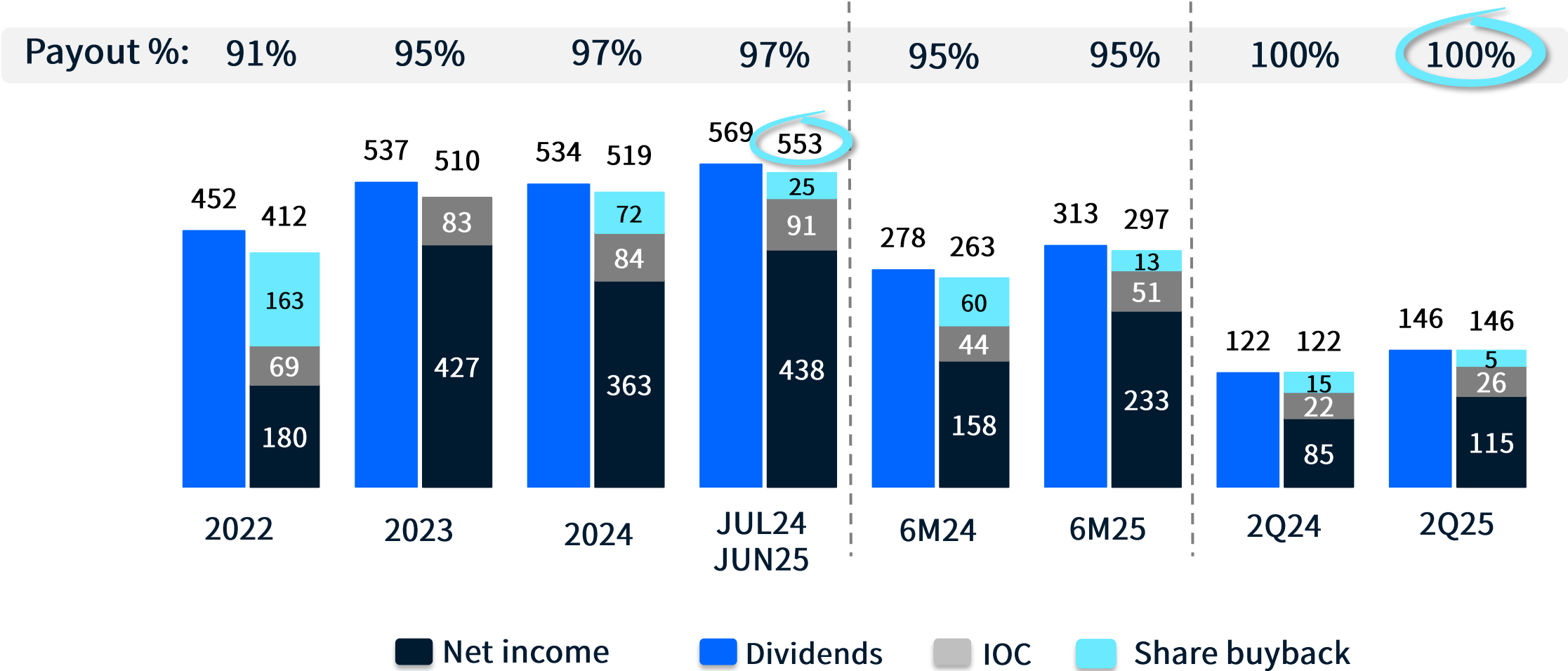


- The annual CAPEX level demonstrates the Company's digital initiatives.

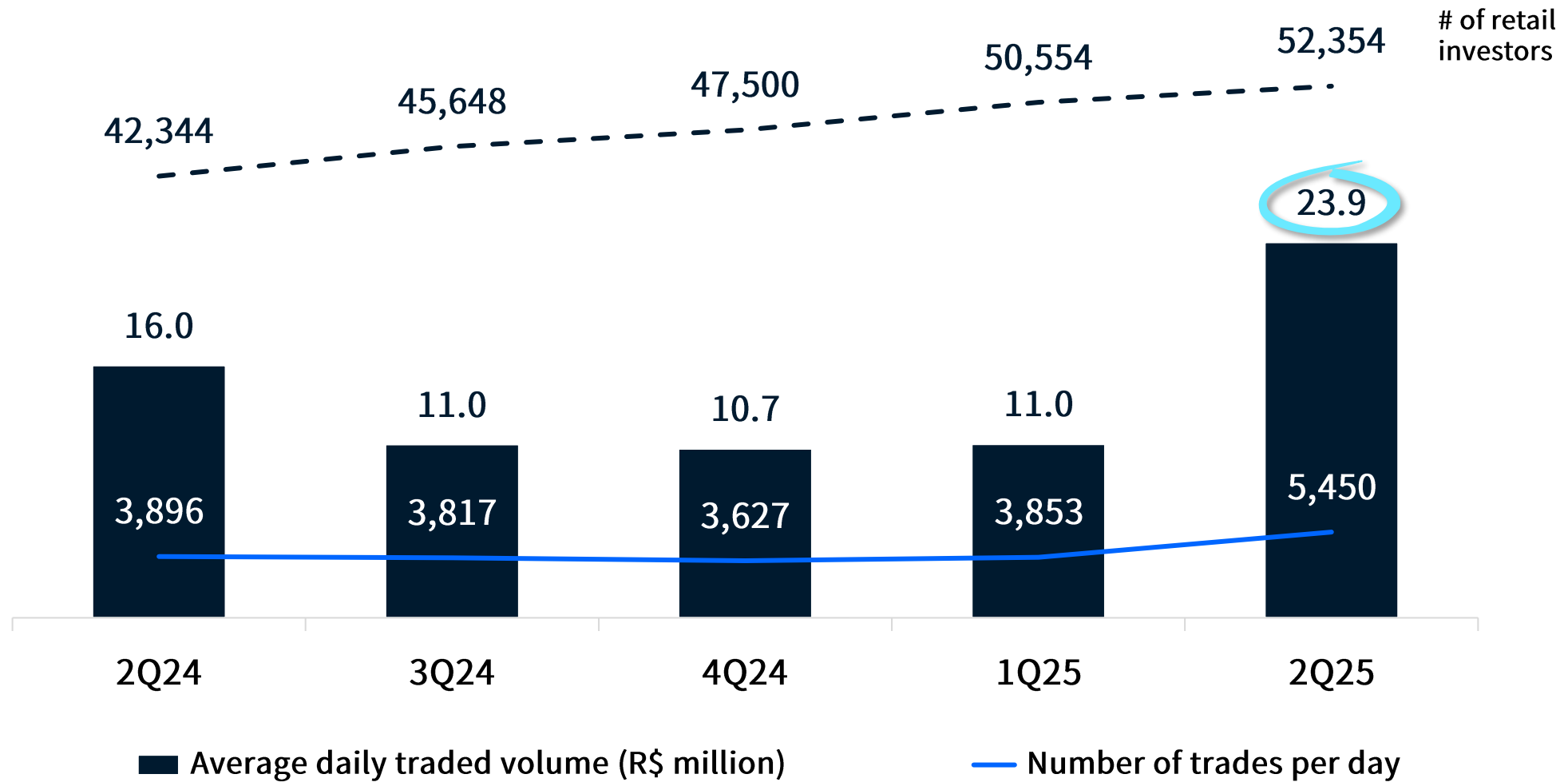


Distribution of quarterly net income

R\$ million



ADTV and number of retail investors



Global shareholder structure: investors from more than 30 countries

June, 2025

